

ECONOMICS

ANALYSIS . FACTS . FORECASTS

Cost model Student residences

The academic year has started and a fresh intake of students is moving into brand new housing. **Simon Rawlinson** of **Davis Langdon** explores this dynamic and price-conscious market

01 Introduction

The market for student accommodation is buoyant. The introduction of student fees and the phasing out of g33rant support for most students has done little to dampen demand for college places. Universities now compete openly for students and funds, and this has placed a greater emphasis on the quality of a college's academic and pastoral care.

Student numbers are growing at about 3% a year and there are now more than 1.5 million students in full-time education in the UK. Colleges that lack quality accommodation risk deterring potential students. In the current property market, it has also become a relatively safe and high-performing investment.

Traditionally, most students have relied on the private sector for accommodation – currently, 45% are housed in the independent sector. However, greater demand for places, increased regulation, rising house prices and growing concern about the impact of student lifestyles on local communities have led to a contraction in supply from small-scale landlords.

In their place have emerged specialist developer-operators such as Unite, and diversifying housing associations. They provide study bedrooms in

large-scale developments, either on behalf of specific universities or directly marketed to students. The private sector has provided 100,000 bed spaces over the past five years and is expected to become the largest provider of residential space to the higher education sector by 2010. There is clearly scope for further growth.

Aspirations to compete in the conference market – and to a lesser extent, the budget travel business – have driven up the quality of college-provided accommodation for a number of years. The entry of the private sector into the student housing market has raised the bar yet further and some universities are taking their older properties off the market as they no longer meet quality expectations.

At the premium end of the market, Blackstone's Nido development in King's Cross, north London will be charging £180/week rent for a single self-contained pod.

The drive for quality is, however, not without its critics. While many loan-funded students will be enjoying hotel-style comforts in their en-suite study bedrooms, other students will struggle to pay the rent. The National Union of Student has pointed out that there continues to be a role for simple, low-cost

accommodation to ensure the widest possible access to the benefits of higher education. Refurbished buildings can help to meet this requirement.

Student accommodation has a vital role to play for universities, students and even the students' parents, many of whom will be picking up the tab:

- Universities need to maintain their competitive recruitment position. Housing is typically close to the top of a students' list of priorities and the ability to guarantee a space in a good-quality, well-located residence is a big recruitment differentiator. The university also has an overriding concern that the accommodation provided is competitive in the local marketplace, that it supports the development of the students in their care and, where the buildings are their responsibility, that the fabric is robust and cost effective to run and maintain.

- Students need help to make the transition to independent living as well as adapting to university life. Student housing will provide the backdrop and pastoral support to the majority of students in their first year and to an increasing number throughout their full stay at university.

- Parents want to ensure their children are safe and well catered

for and that they are getting value for money.

- Investors see the student residence market as offering a reliable long-term income stream, with short lettings that provide regular opportunities to adjust to price levels and lease terms. Student accommodation is also emerging as an asset class in its own right – rental income across the whole sector is about £4bn a year and the capital value of student accommodation is thought to total £17bn.

Students don't live in isolation and the emergence of "studentification" as an economic trend in many cities has led to concerns over the impact on local communities of this typically transient population.

Universities bring prestige and their students' considerable spending power to communities, but they bring disruption too – particularly for small university towns such as Loughborough, where 22% of the term-time population are students.

Large-scale accommodation provision takes some of this pressure off local neighbourhoods, although it also takes the rent and other expenditure out of the local economy and directs it towards larger service providers.



Fielden Clegg Bradley's Westfield student village for Queen Mary university in east London

02 Getting student housing right

Student accommodation should be a fairly simple building type: there is plenty of repetition, little requirement for complex building services and less need for long-term flexibility than in an office building. Treated in this way, quite a lot of highly functional and banal accommodation has been built in the past few years, often making little connection with its surroundings and failing to resolve the challenge of design with repetitive elements.

The best projects, however, demonstrate that quality can be achieved within the constraints of tight budgets and immovable deadlines. Some of the issues that need to be considered in tailoring a development to its market and location include:

- **Target market.** A recurrent theme in the provision of student accommodation is that quality standards are driven by other markets, such as the need to provide en-suite facilities for conference guests or to compete with budget hotels.

Operators in the private and public sectors are certainly focused on exploiting the full value of their estate, though the conference business is driven by a university's need for prestige as well as by income.

Other aspects of market focus include overseas students. Universities with a strong international presence are investing heavily in accommodation with these well-funded students in mind. They provide, for example, larger study bedrooms than might be specified for a typical student development.

Other examples of target markets include "self-selected" groups of students, who choose to live together in their second and third year, and postgraduates, who may be permanent residents and for whom research-led universities are competing in an international marketplace. For groups, the key is providing self-contained accommodation, featuring relatively small numbers of study rooms arranged around common access stairs and shared facilities.

- **Repetition.** Developer-operators such as Unite can achieve considerable economies of scale through the use of standard room types. Unite has its own modular solution, whereas other providers use various modern methods of construction such as flat-pack or tunnel form to deliver good quality at high volumes.

Study bedrooms are the most intensively used part of a development and are the focus

of most expenditure. Due to repetition, they also offer the greatest opportunities for value engineering. However, savings in these areas, typically on furniture, lighting and so on, can have an impact on long-term durability and performance. As space allowances on most developments are pretty tight, a typical en-suite bedroom is no larger than 12-13m² and expenditure on the proprietary en-suite WC/shower will have already have been rationalised, there are relatively few opportunities to take out further cost without affecting the quality and durability of the building. Other areas where difficult trade-offs may need to be made include:

- **The extent of circulation space.** In student housing, circulation is social space and the drive to keep down overall areas per room may result in schemes that are less welcoming
- **The arrangement of circulation space.** Either corridors or rooms of staircases will also have an impact on the quality of community and the degree of security felt by students.

- **Communal facilities.** Self-catering is the most popular option. In recent years, the trend has been to reduce the number of study

02 Getting student housing right (continued)

■ bedrooms per kitchen to increase ownership of communal space. The factors that dictate planning include means-of-escape distances and the physical constraint of module dimensions on the size of shared facilities. Provision of site-wide communal facilities such as common rooms, bars, laundries and gyms is an important part of the mix, particularly for schemes developed away from town centres or the university campus.

■ Personalisation. The experience of university estates teams is that rooms and facilities are better looked after if there is plenty of opportunity for occupants to personalise their spaces. Large pin boards and generous storage facilities in a room help to provide this personal touch.

■ Build quality. Durability is a key issue for all operators, particularly for windows, finishes and furniture, fixtures and equipment. The shift towards en-suite rooms has addressed many of the maintenance problems that used to be associated with heavily used communal bathing facilities, although water damage is a recurrent problem.

Key issues in current developments relate to providing good-quality robust furniture in bedrooms and kitchens, detailing finishes to avoid risks of impact damage and specifying appropriate carpets and so on. Unfortunately, the furniture budget regularly comes under cost pressure on these projects.

■ Building service installations are relatively simple. The main issues to be addressed in design and specification include:

- Economic provision of capacity, particularly hot water to deal with peak demand in the morning
- Low-cost operation: simple room controls for lighting and so on help cut energy use
- Individual control: background heating is often provided using underfloor systems for simplicity and robustness. Options for individual control of temperature often rely on provision of supplementary electrical panels. Issues with cost and Part L compliance have made it increasingly difficult to incorporate this provision in the base-build, increasing the likelihood that students will use their own potentially inefficient heaters instead.

■ Ease of maintenance. Like hotels, student accommodation needs to be designed to facilitate maintenance with minimal disruption to residents. Services to individual study bedrooms should all be capable of isolation and other elements that require regular cleaning and maintenance, such as windows, must be specified to make this easier.

■ Premium services. Accommodation providers, particularly those in the private sector, are engaged in a fierce struggle to get “first mover” advantage and a national brand.

This is increasingly achieved by a combination of a basic all-in package – including card-access security, broadband, TV and internal phones – with premium services such as external phone lines, cleaning and laundry provided at an extra cost.

The advantage of the all-in package is that, while possibly more expensive, it helps students with the management of their budgets through the avoidance of unexpected extras. At the top end of the market, Blackstone’s Nido has its own screening room for films, sports events and performances.

03 Cost drivers

Cost drivers for student accommodation include:

■ Study bedrooms. Only 30% to 40% of the cost of a study bedroom varies according to area. As a result, there is little opportunity for value engineering other than by changing levels of quality or functionality. Any changes to bedrooms will have a significant cost and time impact on the project, particularly if made at a late stage.

■ Substructure and roofing costs. Most schemes are arranged over four storeys in response to means-of-escape and other fire regulations. Substructures and roof costs can have a disproportionate impact if site abnormalities require non-standard solutions.

■ External walls. As study bedrooms are small, overall building widths are narrow and wall to floor ratios are relatively

high. This increases the sensitivity of overall building costs to the quality and cost of the facade.

■ Space allowances and efficiency. Typically, areas per room range from 22 to 25m². Design of student accommodation should not be driven by the need to minimise the area per room. However, the proportion of study bedroom space to gross can be around

the 50% to 60% mark. The extent of circulation may be a significant driver of overall floor areas.

■ Vertical circulation strategy. The selection of an access strategy based either on multiple cores, or cores and corridors, will affect the extent of stairs, external doors and so on.

■ Expenditure on furniture, fixtures and equipment.

04 Procurement and construction

There are distinctive sub-markets within the student accommodation sector, particularly between private sector and university providers. That said, risk management is a key consideration for most of these providers, particularly with regard to certainty of delivery and control of change.

Another common trend is the opportunities that repetition can provide to support varying levels of modern methods of construction (MMC). Some university clients are able to commission one-off schemes following traditional sequential procurement routes. These clients, typically Oxbridge colleges,

have provided a small but distinctive design-led workstream for a number of years.

Most university clients, however, are faced with the pressures of keeping borrowing associated with student accommodation off their balance sheets and ensuring delivery by the beginning of an academic year, together with considerations of long-term management. They have tended to adopt some form of partnership approach to the delivery of their accommodation, either through a lease agreement with a developer or through the adoption of nomination or reservation agreements with an

independent service provider.

The net effect of most of these requirements is that, while the university client may have stringent requirements with regard to design quality, sustainability and ongoing performance, the contractual mechanism to deliver the buildings is typically highly commercial and risk averse. In most cases, clients use design and build, often with some initial consultant design input.

The most significant risk in the delivery of student accommodation relates to programme and the need for all schemes to be completed ahead of an academic year. Unite, for example,



Edward Cullinan's iconic east London hall of residence from 1999

Indicative costs of student residences

Accommodation specification	Cost £/m ² gifa	Area m ² /room	Cost £/room
Top-quality university/collegiate student/postgraduate	1,800-2,800	30-50	40,000-130,000 +
High-quality university student	1,350-2,200	24-30	35,000-60,000
Good-quality university and independent provider student	1,300-1,550	23-25	30,000-38,000

has completed 10 schemes in London this year and it is heavily dependent on the performance of its in-house and external supply chains to achieve this. Unite's year-round production of bedroom pods is managed to supply sufficient units ahead of the critical on-site phase, which will coincide on so many of its projects.

Adoption of MMC clearly helps with regard to the simplification of on-site works and

testing, but can potentially introduce significant sources of problems associated with the delivery of key components such as pods, precast units and so on.

Alternative approaches to managing this risk of supply-chain failure include:

- Using on-site MMC techniques, such as tunnel-form construction
- Partnering the supply chain
- Securing forward delivery of key

components such as pods

■ Taking the module manufacture process in house, in order to guarantee both supply and on-time delivery.

Other project management issues that concern all developers in the university and private sector include effective change control and the ability to value-engineer the project to ensure delivery, when necessary, within tight financial constraints.

05 Sustainability and student housing

Universities are taking a leading role in specifying sustainable buildings. This is partly from a fitness-for-purpose perspective, but also because the university estate can be used to teach sustainability principles covered in college courses.

Running costs have long been a concern for university estates

departments and there is an track record of energy-efficient student housing characterised by a focus on insulation, air-tightness of the external envelope and effective control of building services in bedrooms.

The student accommodation built over the past 10 years on the University of East Anglia

campus in Norwich is a good example. As clients demand higher targets – many aspire to a BREEAM excellent rating a wider range of sustainability components are coming under consideration. These focus primarily on reducing carbon emissions, managing water and specifying materials with

a low environmental impact.

As intensively occupied buildings, student residences should provide plenty of opportunity for performance improvement. However, as the population is relatively transient, systems must be easy to understand and acceptable to a diverse population.

06 Cost model breakdown

The breakdown features a large four-storey block providing 310 study bedrooms arranged in groups of 10 around communal space.

The development is based on a tunnel-form solution with blockwork masonry walls. The external facade features a

combination of cavity wall and an insulated render rainscreen. The scheme forms part of a larger development project on campus.

The table includes furniture, fixtures and equipment in study bedrooms and common areas. There are no facilities such as bars in this scheme. The costs of

site preparation, external works and services, loose furniture, operating supplies, professional fees and VAT are excluded.

The rates set out in the cost breakdown are derived from a competitively tendered project let on the basis of two-stage design and build. Preliminaries reflect the

programme benefits of modern methods of construction and the design-and-build route.

Rates are current in the fourth quarter of 2007, based on a location in the South-east. Rates should be adjusted for site conditions, programme, procurement route and location.

a Cost breakdown

	Total cost £	£/m ² gifa	%	
Substructure	644,300	96.45	6.5	Store room doors: 16 @ £500
CFA piling, reinforced concrete pile caps (measured over building footprint): 1,815m ² @ £225				
Ground beams, reinforced concrete ground slab, filling to levels, excavation and disposal: 1,815m ² @ £130				
Frame and upper floors	1,402,800	210.00	14.2	Wall finishes
Reinforced concrete walls and upper floor and roof slabs in tunnel-form construction: 6,680m ² @ £210 (quantity based on slab area)				287,600
				43.05
				2.9
				Plaster and emulsion paint finish: 17,400m ² @ £15
				Wallboard lining to external walls, including plaster skim and emulsion paint finish: 760m ² @ £20
				Ceramic tiles: 190m ² @ £60
Roof	451,100	67.53	4.6	Floor finishes
Roof slab is measured in upper floors				256,500
Monopitch trussed rafters, maximum span 12m (measured on plan): 1,925m ² @ £35				38.40
Monopitch roof, single ply membrane roofing on plywood decking, including purlins, trims, cappings, insulation (measured on roof area): 2,050m ² @ £135				2.6
Extra over for single ply membrane roofing to plant room, including abutment to main roof: 200m ² @ £145				Screeds: 5,350m ² @ £15
Extra over for walkway tiles: 200m ² @ £35				Vinyl floors, including coving, work to circulation areas, kitchens and staircases: 2,540m ² @ £25
Soffit, fascia and verge details: 100m @ £35				Carpets to bedrooms: 2,790m ² @ £25
Trespa ventilation boards to eaves: 525m ² @ £50				MDF skirting: 3,700m @ £10
Aluminium gutters and downpipes: Item @ £25,000				Entrance matting: 20m ² @ £300
Roof hatch to plant room: 2 @ £600				Ceiling finishes
Mansafe system: Item @ £15,000				82,200
				12.31
				0.8
				M/F plasterboard suspended ceiling with skim coat finish and emulsion, to circulation areas: 1,710m ² @ £35
				Baseboarding to ceiling, plaster skim and emulsion finish: 50m ² @ £20
				Surface filler, two coats of emulsion to exposed soffit of tunnel form construction forming ceiling to bedrooms: 3,560m ² @ £6
Stairs	66,600	9.97	0.7	Furniture and fittings
Precast concrete internal dogleg staircases; mild steel handrails and balustrades (rate per flight): 16 @ £4,000				688,500
Galvanised steel cat ladders to plant rooms: 2 @ £1,275				103.07
				7.0
				FF&E to individual bedrooms, including bed, chair, wardrobe, desk, bedside table, shelving, chest of drawers, pin boards: 310 @ £1,300
				FF&E to communal areas, sofas, chairs, coffee tables: 31 @ £900
				FF&E to kitchenette including dining table, kitchen units, cookers, worktops, and white goods: 31 @ £8,000
				FF&E to laundry and housekeeping areas: Item @ £2,000
				Signage: Item @ £2,800
				Fire extinguishers: Item @ £3,200
				Post boxes: 31 @ £50
External walls, windows and doors	1,170,800	175.27	11.8	Sanitary fittings
Facing brickwork / block cavity wall; complete: 1,650m ² @ £170				936,200
Glazed facing blockwork: 100m ² @ £200				140.15
Render system on insulated blockwork cavity wall: 2,130m ² @ £200				9.5
External wall construction to plant rooms including render finish to blockwork: 630m ² @ £180				Prefabricated concrete en-suite pods including shower, WC, vanity unit, fittings, door etc: 306 @ £3,000
Double glazed aluminium/timber composite windows and screens to kitchen areas: 410m ² @ £375				Prefabricated concrete en-suite pods for disabled units including shower, WC, vanity unit, fittings, door etc: 4 @ £3,500
Double glazed composite aluminum/timber windows to bedrooms: 330m ² @ £425				Sinks to plant and cleaners areas: 6 @ £700
Single leaf entrance door with glazed side panels including frames, ironmongery and decorations: 8 @ £1,800				Disposal installations
Extra for powered door openers: 4 @ £2,300				112,000
Softwood window board heads and sills: 530m @ £25				16.77
				1.1
				PVCu waste and soil vent pipe drainage above ground, including stub connection to bathroom pods: 1,400m @ £80
Internal walls and partitions	108,400	16.23	1.1	Hot and cold water installations
Structural cross walls are included in the frame and upper floors section				167,000
Blockwork average 140mm thick: 2,650m ² @ £40				25.00
Glass block partition: 10m ² @ £240				1.7
				Hot and cold water installation, incoming main, storage, distribution, valves and accessories: 6,680m @ £25
Internal doors	334,500	50.07	3.4	Space heating, air treatment and ventilation
Timber doors and frames; stainless steel ironmongery, to bedrooms; fire resistant: 310 @ £750				447,600
Timber doors and frames to corridors, one hour fire resistant, ironmongery, vision panel, locking links to fire alarm: 30 @ £1,000				67.01
Timber doors to service risers between pods, ironmongery: 155 @ £400				4.5
Timber doors to plant rooms, ironmongery: 4 @ £500				LTHW heating installation including heat source and plant room distribution, pipework, underfloor heating, electric heaters to stairs and ancillaries: 6,680m ² @ £45
				Bathroom extract ventilation ducts and roof-level fans: 310 @ £150
				Kitchen ventilation including ducting, extract hood, fire damper: 31 @ £3,000
				Miscellaneous systems - to switchrooms, IT hubs: Item @ £7,500
				Electrical installation
				567,800
				85.00
				5.7
				Sub mains installation, complete, power supplies to mechanical installations: 6,680m ² @ £15



Phoenix Court in central Bristol for the University of the West of England

a Cost breakdown (continued)

Small power to bedrooms and kitchens, cleaner's power to corridors: 6,680m² @ £35
 Lighting and luminaires including PIR lighting control, emergency lighting: 6,680 m² @ 35

Lift installations 90,000 13.47 0.9

Ten-person machineroom less lift: 1 @ £90,000

Protective installations 14,000 2.10 0.1

Lightning protection: Item @ £7,000
 Earthing and bonding: Item @ £7,000

Communication installations 279,700 41.87 2.8

Fire alarm and smoke detection: 6,680m² @ £15
 Disabled WC alarm system: Item @ £5,000
 TV installation points to communal areas: Item @ £10,000
 TV installation to bedrooms: 310 @ £250
 IT installation of cables and outlets, excluding network equipment: 310 @ £200
 CCTV to external perimeter of building and to monitor entrances: Item @ £25,000

Specialist installations 66,800 10.00 0.7

BMS controls: 6,680m² @ £10

Builder's work in connection 80,000 11.98 0.8

Forming holes and chases etc. Allowance @ 3%: Item @ £80,000

Preliminaries 1,645,600 246.35 16.6

Management costs, site establishment and site supervision.
 Contractor's preliminaries, overheads and profit @ 16%: Item @ 1,337,700
 Testing and commissioning of building services: Item @ £20,000
 Allowance for design reserve @ 3%: Item @ £287,900

Total construction cost: building only 9,900,000 1,482.05 100

(square metre rate based on gross internal floor area)

b Location factors

The cost breakdown is based on price levels current in the South-east and should be adjusted by the following location factors for schemes in other regions

Inner London	1.08
Outer London	1.05
South-west	0.94
East Midlands	0.93
West Midlands	0.95
East Anglia	0.95
Yorkshire and Humberside	0.98
North-west	0.95
North of England	1.00
Scotland	0.99
Wales	0.93
Northern Ireland	0.76

Corrections: Specialist cost update (28 September)

In last week's specialist cost update
 In the curtain walling section, the last paragraph should read "European labour", not "eastern European labour"
 In the stone construction section, the telephone number for Szerelmey should be 020-7735 9995
 In the costs section, the units for the budget costs table should be £/m², not £/m
 The costs for washing were £4.95-10.00/m
 In the "working of stone" table, the costs were:
 Planing stone £65-135/hr, sawing stone £67/hr, masons £20-40/hr

Coming up ...

- 12 Oct Sustainability
- 19 Oct The tracker; Building intelligence
- 26 Oct Lead times

Data toolkit

To gain access to *Building's* database of cost data, see www.building.co.uk/datatoolkit